



Bond Accountability Committee Meeting

January 21, 2015



Agenda

- Welcome & Introductions 4:30pm
- Public Comments 4:35pm
- Program Update 4:45pm
- BAC Discussion 6:00pm
- Wrap-Up 6:20pm
- Adjourn 6:30pm

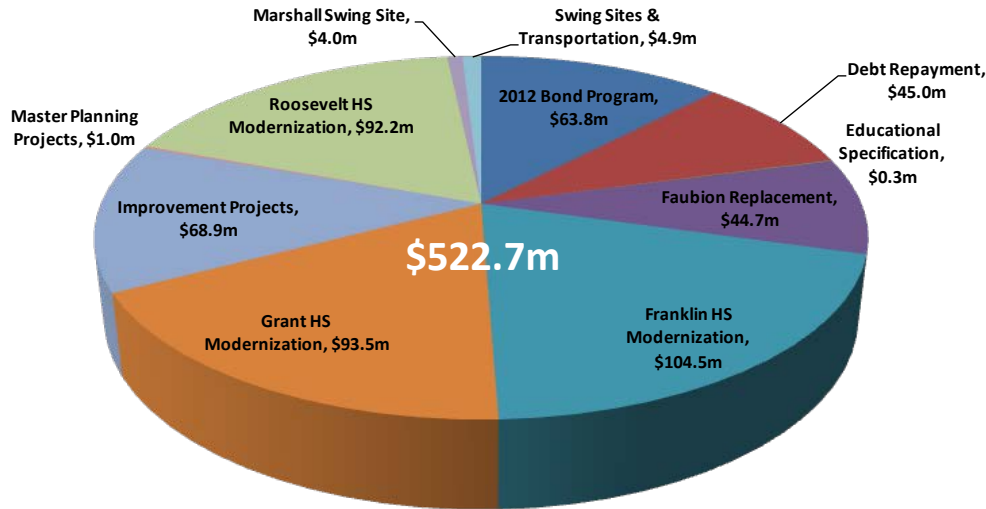


Public Comments



Program Update

Program Budget Break-Down



Balanced Scorecard Program Status

Perspective	Last Meeting	Current
Overall	Green	Green
Budget	Green	Green
Schedule	Green	Green
Stakeholder	Green	Green
Equity	Yellow	Yellow

Comments

1. Franklin HS is in the Construction Document design phase
2. Roosevelt is in Construction Documents design phase
3. Fabion PK-8 is in Design Development
4. IP14: is in the Close Out Process except for ongoing elevator work
IP15: all three projects in design phases
IP15 - Maplewood Roof project has been established
5. Marshall campus improvements are in close out

Schedule

		JFM	AMJ	JAS	OND	JFM	AMJ	JAS	OND	JFM	AMJ	JAS	OND	JFM	AMJ	JAS	OND	JFM	AMJ	JAS	OND
ONGOING PROJECTS																					
Projects	Construction Complete	2013				2014				2015				2016				2017			
Franklin HS	Mar 2017																				
Roosevelt HS	Dec 2017																				
Grant HS	Jun 2019																				
Faubion PK-8	Apr 2017																				
IP14	Aug 2014																				
IP15	Aug 2015																				
IP15-Science	Aug 2015																				
IP15-Maplewood	Aug 2015																				
Marshall HS	Dec 2014																				

Planning & Design
Construction and Post Construction Activities
Move In - Close-out - Warranty

Anticipated Progress Next Period

1. Franklin HS will be in CDs with GMP established
2. Roosevelt HS will be in CDs with GMP established
3. Fabion PK-8 will be in CDs
4. IP15 projects will be in procurement
5. Tubman improvement project will be established
6. IP16 will be established



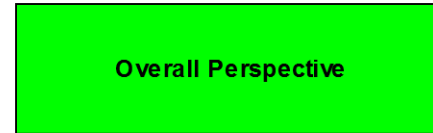
Program Update

Balanced Scorecard – Overall Perspective

Narrative Comments:

1. Staff is continuing discussions with appropriate stakeholders for master plan development at Lincoln, Madison and Benson High Schools. Milestones and project schedules in progress.
2. Franklin High School project continues to reconcile construction budget against draft Guaranteed Maximum Price (GMP) amendment.
3. Roosevelt High School continues in the design development phase. Construction phasing plans will be presented to Board under separate memorandum.
4. Faubion School replacement expects to complete schematic design in late January. Budget depicts expected Concordia contribution.

Color Key	
	Good
	Concerns
	Difficulty

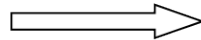


Perspective	Perform
Budget	
Schedule	
Stakeholders	
Equity	
Average	

2012 Bond Projects

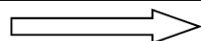
Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple	Program Contingency	Program Mgmt
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Overall Project Performance



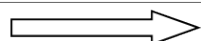
Perspective

Budget



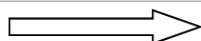
Perspective

Schedule



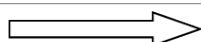
Perspective

Stakeholders



Perspective

Equity





Program Update

Balanced Scorecard – Schedule Perspective

<p>Narrative Comments:</p> <ol style="list-style-type: none"> Franklin is progressing thru construction documents phase. Although design completion will be late relative to original baseline, expect to makeup time during construction phase. Roosevelt is finalizing design development phase. Although design completion will be late relative to original baseline, expect to makeup time during construction phase. Improvement Project 2014 is on track for early completion of elevators at James John, Hosford and Beach. Improvement Project 2015 and 2015-SCI design work efforts are several weeks behind schedule. Expect to makeup time during construction document phase. 	<table style="width:100%; border: none;"> <tr> <td style="border: 1px solid black; padding: 5px;"> Color Key Good Concerns Difficulty </td> <td style="border: 1px solid black; width: 150px; height: 50px; background-color: green; text-align: center; vertical-align: middle; font-size: 24px; font-weight: bold;">Schedule Perspective</td> <td style="border: 1px solid black; padding: 5px;"> Strategic Obj. <table style="width:100%; border-collapse: collapse;"> <tr><td style="width: 20px;">A</td><td style="width: 20px;">█</td></tr> <tr><td>B</td><td>█</td></tr> <tr><td>C</td><td>█</td></tr> <tr><td>D</td><td>█</td></tr> <tr><td>Average</td><td>█</td></tr> </table> </td> </tr> </table>	Color Key Good Concerns Difficulty	Schedule Perspective	Strategic Obj. <table style="width:100%; border-collapse: collapse;"> <tr><td style="width: 20px;">A</td><td style="width: 20px;">█</td></tr> <tr><td>B</td><td>█</td></tr> <tr><td>C</td><td>█</td></tr> <tr><td>D</td><td>█</td></tr> <tr><td>Average</td><td>█</td></tr> </table>	A	█	B	█	C	█	D	█	Average	█																	
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	<table style="width:100%; border-collapse: collapse; font-size: 8px;"> <tr> <td colspan="12" style="text-align: center; border: none;">Projected Occupancy Dates</td> </tr> <tr> <td style="border: 1px solid black; padding: 2px;">09/13</td> <td style="border: 1px solid black; padding: 2px;">09/17</td> <td style="border: 1px solid black; padding: 2px;">09/17</td> <td style="border: 1px solid black; padding: 2px;">09/14</td> <td style="border: 1px solid black; padding: 2px;">09/17</td> <td style="border: 1px solid black; padding: 2px;">09/15</td> <td style="border: 1px solid black; padding: 2px;">09/15</td> <td style="border: 1px solid black; padding: 2px;">09/19</td> <td style="border: 1px solid black; padding: 2px;">12/14</td> <td style="border: 1px solid black; padding: 2px;"></td> <td style="border: 1px solid black; padding: 2px;"></td> <td style="border: 1px solid black; padding: 2px;"></td> <td style="border: 1px solid black; padding: 2px;"></td> </tr> </table>	Projected Occupancy Dates												09/13	09/17	09/17	09/14	09/17	09/15	09/15	09/19	12/14									
Projected Occupancy Dates																															
09/13	09/17	09/17	09/14	09/17	09/15	09/15	09/19	12/14																							



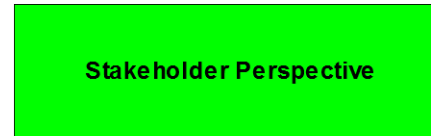
Program Update

Balanced Scorecard – Stakeholder Perspective

Narrative Comments:

1. OSM has changed to a web-based survey system to request data and comments. This appears to help encourage responses. To date, received comments have been largely very positive.

Color Key	
	Good
	Concerns
	Difficulty



Strategic Obj.	Perform
A	
B	
C	
Average	

2012 Bond Projects

Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple			
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Strategic Objectives	Performance Measures	Performance Targets
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Objective A Meets Educational Needs	1	Project Scope Meets Educational Needs	Green: Rating of > 4.0 (1 - 5 scale)
	2	Design Meets Educational Needs	Yellow: 3.0 - 4.0
	3	Construction Meets Educational Needs	Red: < 3.0

Objective B Meets Maintenance / Facility Needs	4	Project Scope Meets Maint. / Facility Needs	Green: Rating of > 4.0 (1 - 5 scale)
	5	Design Meets Maint. / Facility Needs	Yellow: 3.0 - 4.0
	6	Construction Meets Maint. / Facility Needs	Red: < 3.0

Objective C Design Advisory Group (DAG) Needs	7	Master Planning: Scope Meets DAG Needs	Green: Rating of > 4.0 (1 - 5 scale)
	8	Design Meets DAG Needs	Yellow: 3.0 - 4.0,
	9	Construction Meets DAG Needs	Red: < 3.0



Program Update

Balanced Scorecard – Budget Perspective

Narrative Comments:

1. An additional \$500k has been added to the bond budget to reflect the total anticipated partnership with Concordia University.
2. The State has announced Franklin HS will receive a \$1.3M Seismic Rehab Grant. These funds will be added to the Franklin Modernization budget later this month.
3. High School and summer Improvement Projects continue to track on budget during the design phases.
4. Adding budgets for two new projects - Tubman improvements relating to use as a swing site for Faubion and Maplewood for roof replacement.

<p>Color Key</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20px; height: 10px; background-color: green;"></td><td>Good</td></tr> <tr><td style="width: 20px; height: 10px; background-color: yellow;"></td><td>Concerns</td></tr> <tr><td style="width: 20px; height: 10px; background-color: red;"></td><td>Difficulty</td></tr> </table>		Good		Concerns		Difficulty	<div style="background-color: green; padding: 20px; display: inline-block;"> <h3>Budget Perspective</h3> </div>	<table style="width: 100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Strategic Obj.</th> <th style="text-align: left;">Perform</th> </tr> <tr><td>A</td><td><div style="width: 100%; height: 10px; background-color: green;"></div></td></tr> <tr><td>B</td><td><div style="width: 100%; height: 10px; background-color: green;"></div></td></tr> <tr><td>C</td><td><div style="width: 100%; height: 10px; background-color: green;"></div></td></tr> <tr><td>D</td><td><div style="width: 100%; height: 10px; background-color: green;"></div></td></tr> <tr><td>Average</td><td><div style="width: 100%; height: 10px; background-color: green;"></div></td></tr> </table>	Strategic Obj.	Perform	A	<div style="width: 100%; height: 10px; background-color: green;"></div>	B	<div style="width: 100%; height: 10px; background-color: green;"></div>	C	<div style="width: 100%; height: 10px; background-color: green;"></div>	D	<div style="width: 100%; height: 10px; background-color: green;"></div>	Average	<div style="width: 100%; height: 10px; background-color: green;"></div>
	Good																			
	Concerns																			
	Difficulty																			
Strategic Obj.	Perform																			
A	<div style="width: 100%; height: 10px; background-color: green;"></div>																			
B	<div style="width: 100%; height: 10px; background-color: green;"></div>																			
C	<div style="width: 100%; height: 10px; background-color: green;"></div>																			
D	<div style="width: 100%; height: 10px; background-color: green;"></div>																			
Average	<div style="width: 100%; height: 10px; background-color: green;"></div>																			

2012 Bond Projects													
Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple			Program Contingency	Program Mgmt

Strategic Objectives	Performance Measures	Performance Targets
Objective A Project Budget and Scope	1 Initial Cost Estimate of Approved Scope	> 10% Contingency Available
	2 Master Plan	Within Budgeted Amount
Objective B Planning & Design Costs within Budget	3 Projected Total P & D Costs	Within Budgeted Amount
Objective C Construction Costs within Budget	4 Construction Cost Award Price or GMP	Within Budgeted Amount
	5 Construction Cost Current Estimate thru 50% complete	>5% project level contingency complete
Objective D Project within Budget	6 Total Project Costs: Within Budgeted Amount	Within Budgeted Amount



Program Update

OSM Project Management Cost Report

Project Name	Current Budget 01.01.2015	Previous Budget 10.01.2014	Delta
Franklin HS Modernization	104,465,258	104,462,758	2,500
Grant HS Modernization	93,524,910	93,524,910	0
Roosevelt HS Modernization	92,197,281	92,197,281	0
Faubion Replacement	44,725,206	44,215,206	510,000
Improvement Project 2013	11,969,300	12,062,837	-93,537
Improvement Project 2014	18,106,799	19,206,799	-1,100,000
Improvement Project 2015	12,537,459	12,537,459	0
Improvement Project 2015 - SCI	2,542,153	2,581,763	-39,610
Improvement Project 2015 - Maplewood	1,122,050	0	1,122,050
Improvement Project 2016	12,319,254	12,319,254	0
Improvement Project 2017	9,070,306	10,192,356	-1,122,050
Improvement Project 2018	528,882	528,882	0
Improvement Project 2019	663,638	663,638	0
Master Planning - Benson HS	323,334	161,667	161,667
Master Planning - Cleveland HS	0	161,667	-161,667
Master Planning - Jefferson HS	0	161,667	-161,667
Master Planning - Lincoln HS	323,334	161,667	161,667
Master Planning - Madison HS	323,334	161,667	161,667
Master Planning - Wilson HS	0	161,667	-161,667
Marshall Swing Site - Bond 2012	4,000,000	4,000,000	0
Swing Sites & Transportation	4,894,000	4,894,000	0
Educational Specification	300,000	300,000	0
Debt Repayment	45,000,000	45,000,000	0
2012 Bond Program	63,800,846	62,567,700	1,233,146
Total	522,737,344	522,224,845	512,500

Notable Budget Changes

- **Created IP2015 – Maplewood project**
- **Reallocated Master Planning budget**
- **Realized budget savings in IP2013 and IP2014**
- **Added \$512k of total budget:**
 - **Additional \$510k Concordia University contribution to Faubion**
 - **\$2500 energy modeling assistance for FHS**



Program Update

OSM Project Management Cost Report

Project Name	Original Project Budget	Project Budget Changes	Current Budget	Project Estimate At Completion	Forecasted Over/(Under)	Invoices Approved
Franklin HS Modernization	81,585,655	22,879,603	104,465,258	94,018,732	(10,446,526)	3,138,935
Grant HS Modernization	88,336,829	5,188,081	93,524,910	84,184,593	(9,340,317)	12,251
Roosevelt HS Modernization	68,418,695	23,778,586	92,197,281	82,977,281	(9,220,000)	2,735,984
Faubion Replacement	27,035,537	17,689,669	44,725,206	40,252,685	(4,472,521)	1,181,581
Improvement Project 2013	9,467,471	2,501,829	11,969,300	11,969,300	-	11,963,139
Improvement Project 2014	13,620,121	4,486,678	18,106,799	17,778,338	(328,461)	16,049,642
Improvement Project 2015	13,521,066	(983,607)	12,537,459	11,316,527	(1,220,932)	619,015
Improvement Project 2015 - SCI	-	2,542,153	2,542,153	2,228,435	(313,718)	36,208
Improvement Project 2015 - Maplewood	-	1,122,050	1,122,050	953,743	(168,308)	-
Improvement Project 2016	15,274,437	(2,955,183)	12,319,254	10,471,366	(1,847,888)	-
Improvement Project 2017	6,796,707	2,273,599	9,070,306	7,709,760	(1,360,546)	-
Improvement Project 2018	9,062,119	(8,533,237)	528,882	449,550	(79,332)	-
Improvement Project 2019	-	663,638	663,638	564,092	(99,546)	-
Master Planning - Benson HS	191,667	131,667	323,334	323,334	-	-
Master Planning - Cleveland HS	191,667	(191,667)	-	-	-	-
Master Planning - Jefferson HS	191,667	(191,667)	-	-	-	-
Master Planning - Lincoln HS	191,667	131,667	323,334	323,334	-	-
Master Planning - Madison HS	191,667	131,667	323,334	323,334	-	-
Master Planning - Wilson HS	191,667	(191,667)	-	-	-	-
Marshall Swing Site - Bond 2012	-	4,000,000	4,000,000	3,764,211	(235,789)	2,167,270
Swing Sites & Transportation	9,550,000	(4,656,000)	4,894,000	4,894,000	-	-
Educational Specification	-	300,000	300,000	287,733	(12,267)	270,784
Debt Repayment	45,000,000	-	45,000,000	45,000,000	-	45,000,000
2012 Bond Program	93,181,361	(29,386,067)	63,800,846	39,348,478	(24,452,368)	8,471,437
	482,000,000	40,731,792	522,737,344	459,138,827	(63,598,517)	91,646,246

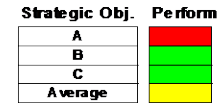
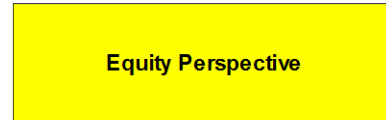


Program Update

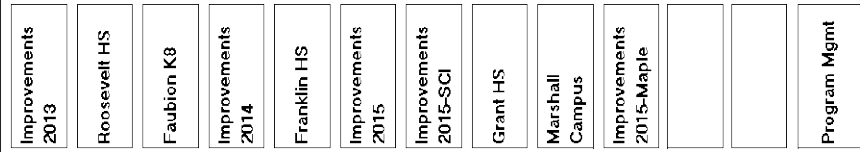
Balanced Scorecard – Equity Perspective

Narrative Comments:

1. Minimal changes to the equity measures in December. MWESB remains just below 10% for the program.
2. No student engagement activities took place in December, but OSM met all career learning goals for 2014; we now will be reporting for 2015.

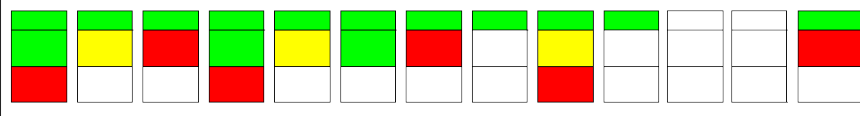


2012 Bond Projects

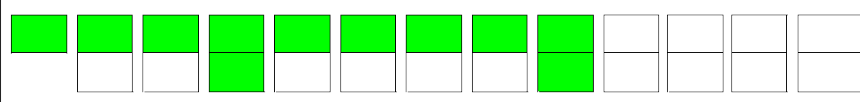


Strategic Objectives	Performance Measures	Performance Targets
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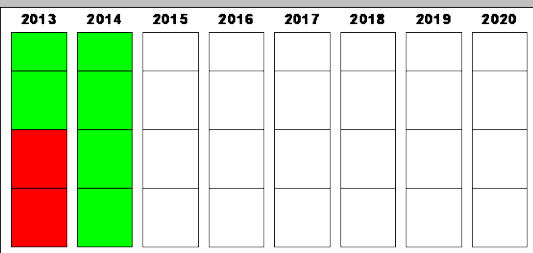
Objective A Meets Aspirational MWESB	1	Project objectives established	
	2	Consultants - % of payments made to MWESB owned	Green: MWESB >18% Yellow: MWESB >10% Red: MWESB <10%
	3	Contractors - % of payments made to MWESB owned	



Objective B applicable trade participation	4	Project objectives established >\$200k contracts	Green: participation >20% Yellow: participation >10% Red: participation <10%
	5	Contractors % of labor hours/apprenticable trade	



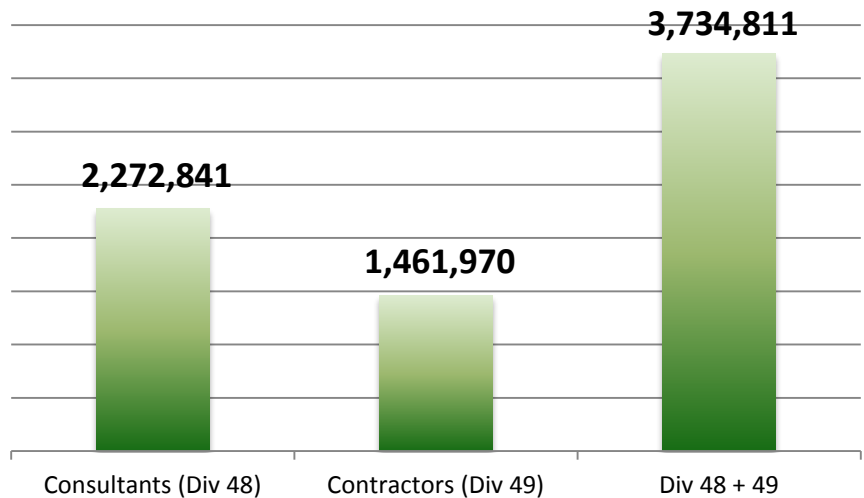
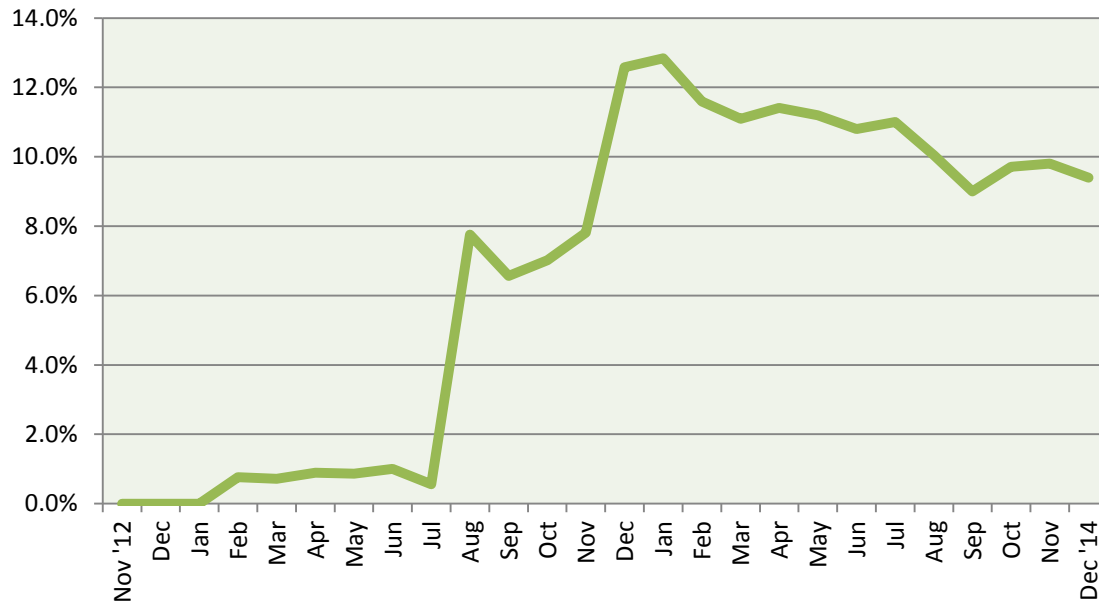
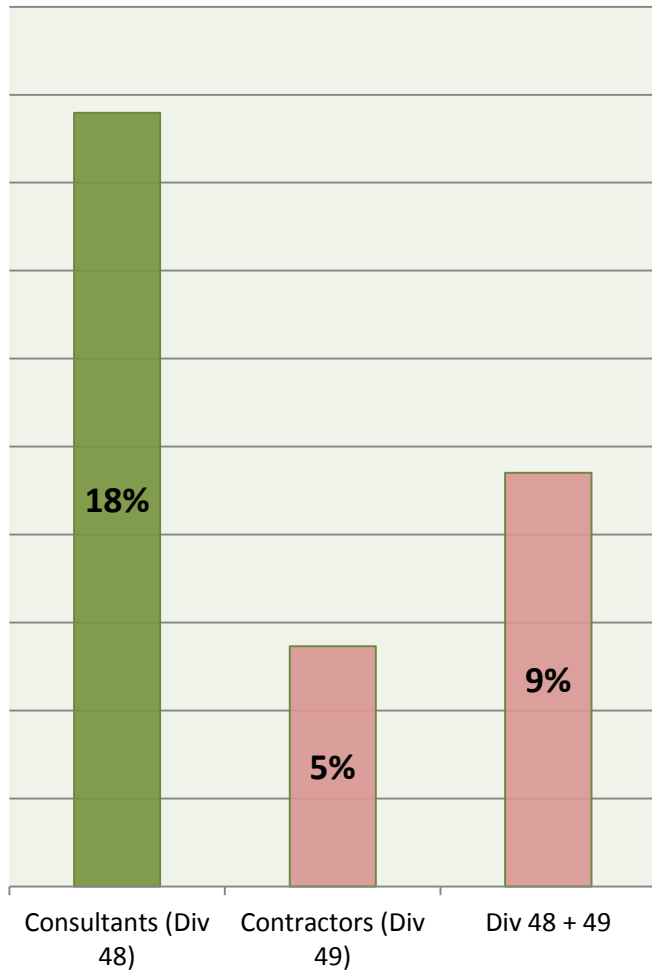
Objective C Meets student participation	6	Project objectives established >\$100k contracts	Per AD
	7	Tier 1 - Group Activities EG: career fairs, guest speakers	Green: students > 500 Yellow: students > 100 Red: students < 100
	8	Tier 2 - 1-on-1, Short-Term Activities EG: job shadows, mock interviews	Green: students > 50 Yellow: students > 20 Red: students < 20
	9	Tier 3 - 1-on-1, Long-Term Activities EG: internships	Green: students > 10 Yellow: students > 5 Red: students < 5





Program Update

EPPC – Business Equity





Program Update

Project Updates

- Franklin High School
- Marshall Campus
- Roosevelt High School
- Grant High School
- Faubion PK-8
- IP 2014
- IP2015
- IP2015-SCI
- IP2015-Maplewood

Performance Audit Recommendation Update



Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that included stakeholder input. All campus functions are to be relocated to the Marshall Campus during construction.

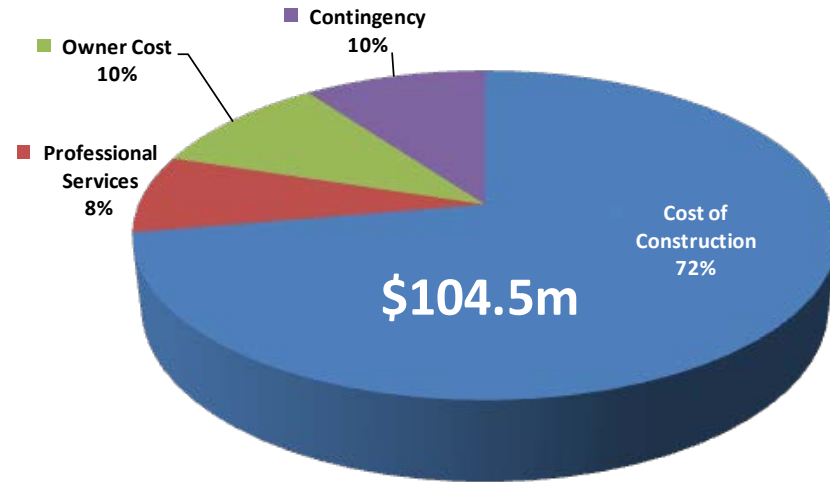
Current Project Phase: Construction Documents

Construction Start: Summer of 2015

Construction Duration: 21.6 Months

Scheduled Completion: Summer of 2017

Budget Breakout



Comments

- 1. GMP estimate by Skanska and third party estimate by ACC was provided on November 21, 2014. Reconciliation and VE is ongoing.**
- 2. Land Use hearing occurred on Monday, November 24, 2014. PPS requested that the record remain open until January 16, 2015 to provide an opportunity to address any changes associated with VE.**
- 3. Construction is anticipated to begin Summer 2015.**

Photos



Franklin High School

A \$104 million investment in Southeast Portland

After a year of working with students, staff, parents and community members, the design of the re-imagined Franklin High School blends its century old history with new, innovative facilities to prepare students to face the challenges of the future.

- A new Fine and Performing Arts Center will be the beacon of the modernized campus.
- A dynamic, two-story entry lobby provides students and the community a space to gather, work and learn.
- Spaces for Career Pathways in STEM, Industrial Arts, Health Science/Biomedical, Culinary Arts, Law/Constitution & Early Childhood.
- A 90 degree realignment of the track and field to accommodate new athletic and sports medicine facilities.
- Repurposing the existing auditorium as the new Media Center to allow this majestic space to continue to serve the Franklin community



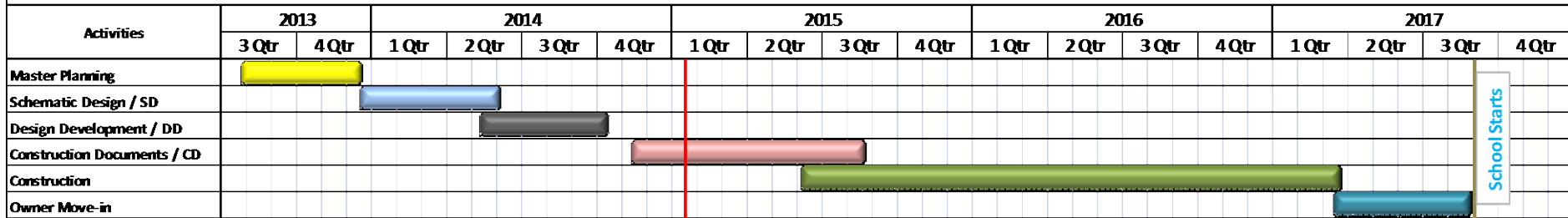
PPS School Modernization: 503-916-2222
 Email: fhsprojectteam@pps.net
 Web: <http://FranklinBond.pps.net>





Schedule

Summary Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Project Director Baseline (PDB)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB *	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Master Planning	26-Aug-13	20-Nov-13	26-Jul-13	-31	16-Dec-13	26	26-Jul-13	-31	0	16-Dec-13	26	0
Schematic Design / SD	21-Nov-13	5-Mar-14	19-Nov-13	-2	2-Jun-14	89	16-Dec-13	25	27	2-Jun-14	89	0
Design Development / DD	6-Mar-14	14-Jul-14	12-May-14	67	10-Oct-14	88	5-May-14	60	-7	10-Oct-14	88	0
Construction Documents / CD BP #1	15-Jul-14	----	13-Oct-14	90	23-Jan-15	----	11-Nov-14	119	29			
Construction Documents / CD BP #2	----	----	13-Oct-14	----	13-Jul-15	----	13-Oct-14	----	0			
Construction Documents / CD BP #3	----	13-Feb-15	13-Oct-14	----	24-Aug-15	192	13-Oct-14	----	0			
Sign GMP	15-Sep-14	15-Sep-14	27-Feb-15	165	27-Feb-15	165						
Issue Demo Permit (BP #1)	17-Dec-14	----	17-Apr-15	121	17-Apr-15	----						
Issue Building Permit (BP #2)	----	----	17-Sep-15	----	17-Sep-15	----						
Issue Building Permit (BP #3)	----	10-May-15	22-Oct-15	----	22-Oct-15	165						
CM/GC Begin Mobilize to site	16-Mar-15	16-Mar-15	8-Jun-15	84	8-Jun-15	84						
Substantial Completion	17-Mar-17	17-Mar-17	17-Mar-17	0	17-Mar-17	0						
Owner Move In	21-Mar-17	23-Aug-17	13-Mar-17	-8	24-Aug-17	1						

Activity has reached some or all completion

* Calendar Days

BP = Bid Package

BP #1: Civil-erosion control, clearing, site demolition, grading, utilities/Hazardous Material Abatement/Demolition-mass (building removal)

BP #2: Selective demolition(inside historic bldgs)/Historic renovations- exterior (structural upgrades inc. (roof), window restoration,brick, terracotta, wood work, roofing)/Historic renovations - interior (window restoration)/Sector 7 structural

BP #3: All other work

Master Plan	4.8 months
Activity Durations	
SDs	5.6 months
DDs	5.3 months
CDs	9.5 months
Total Design	20.4 months
Construction	21.6 months

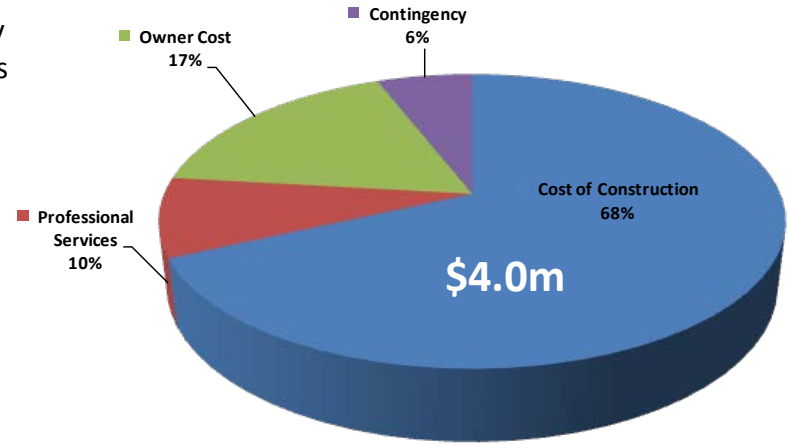


Project Description

Brief Project Description: Campus improvements to facilitate the occupancy by the Franklin HS campus followed by the Grant HS campus. Improvements will include new fire alarm system, roof, exterior, interior, and MEP improvements as well as security upgrades.

Current Project Phase: Close Out with exception of roof work
Construction Start: June 2014
Construction Duration: 6.8 Months
Scheduled Completion: December of 2014

Budget Breakout



Comments

1. Fire alarm is complete and all improvements are complete except for the roof work.
2. Roof assessment, design, and completion in process.
 - drain tests ongoing and there appears to be a connection problem between the roof and the drains
3. Campus Signage has been changed for temporary occupancy by Franklin High School

Photos





Schedule

Summary Schedule											
Activities	2013		2014				2015				
	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	
Planning											
Design											
FA Construction											
Football Field Const (Non-Bond Funded)											
Improvement Const											
Franklin HS Move-in											

Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Improvement Projects Design	13-Sep-13	23-Apr-14	13-Sep-13	0	23-Apr-14	0	3-Feb-14	143	143	10-Jun-14	48	48
FA Design Notice to Proceed	30-Dec-13	30-Dec-13	30-Dec-13	0	30-Dec-13	0	30-Dec-13	0	0	30-Dec-13	0	0
FA Design	2-Jan-14	10-Feb-14	2-Jan-14	0	10-Feb-14	0	2-Jan-14	0	0	7-Apr-14	56	56
FA Const ITB Advertized	12-Feb-14	16-Mar-14	12-Feb-14	0	16-Mar-14	0	8-Apr-14	55	55	24-Apr-14	39	39
FA Contract for BOE Approval	31-Mar-14	31-Mar-14	2-May-14	32	2-May-14	32	5-May-14	35	3	5-May-14	35	3
FA Construction NTP	4-Apr-14	4-Apr-14	16-May-14	42	16-May-14	42	18-Jun-14	75	33	18-Jun-14	75	33
Football Field Construction **	25-Jun-14	24-Sep-14	25-Jun-14	0	24-Sep-14	0	1-Jul-14	6	6	26-Sep-14	2	2
FA Construction	7-Apr-14	30-Jun-14	19-May-14	42	30-Nov-14	153	18-Jun-14	72	30	8-Dec-14	161	8
Improvement Construction	9-Jun-14	30-Dec-14	14-Jul-14	35	30-Dec-14	0	7-Jul-14	28	-7	8-Jan-15	9	9
Improvement Substantial Comp	31-Dec-14	31-Dec-14	26-Dec-14	-5	26-Dec-14	-5	8-Jan-15	8	13	8-Jan-15	8	13
FHS move to Marshal Campus	17-Jun-15	10-Jul-15	17-Jun-15	0	10-Jul-15	0						

Activity has reached some or all completion dates

* Calendar Days

** Non Bond Funded

Activity Durations

Design	5.3 months
Construction	6.8 months

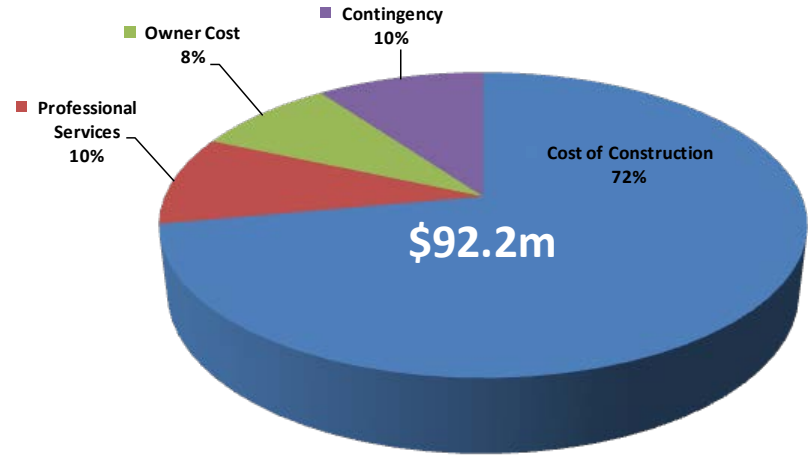


Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,350 and a core capacity of 1,700 based on master planning and schematic design processes that include stakeholder input. All students are to be housed on site during the phased project construction.

Current Project Phase: Construction Documents
Construction Start: Spring of 2015
Construction Duration: 33.3 Months
Scheduled Building Completion: Summer of 2017

Budget Breakout



Comments

- 75% DD Estimate has been completed and Construction Work of Project is on budget.**
- Coordination with IT Department continues to refine scope for both District needs and to align with budget.**
- Temporary Facility Plan includes one 10 classroom building, two 2 classroom buildings and one enclosed and heated 65' x 120' tent structure as a physical activity center.**
- Theater and Athletics directors are coordinating with other school and community sites for athletic games and theater productions during the 2015-16 school year.**

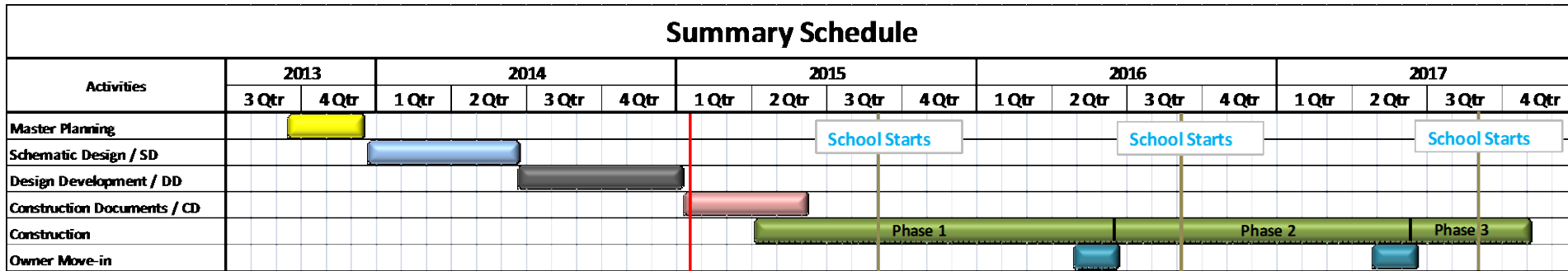
Photos





Schedule

Summary Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Project Director Baseline		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB *	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Master Planning	26-Aug-13	20-Nov-13	12-Sep-13	17	22-Nov-13	2	12-Sep-13	17	0	16-Dec-13	26	24
Schematic Design / SD Approved	21-Nov-13	5-Mar-14	17-Dec-13	26	30-May-14	86	17-Dec-13	26	0	23-Jun-14	110	24
Design Development / DD Finalized	6-Mar-14	14-Jul-14	24-Jun-14	110	9-Jan-15	179	24-Jun-14	110	0	9-Jan-15	179	0
Construction Documents - BP #1	15-Jul-14	----	10-Jan-15	179	6-Mar-15	----	12-Jan-15	181	2			
Construction Documents - BP #2	----	12-Feb-15	10-Jan-15	----	5-Jun-15	113	12-Jan-15	----	2			
Issue Demo Abatement Permit - BP #1	17-Dec-14	----	25-Mar-15	98	26-Mar-15	----						
Issue Grading/Foundation Permit - BP #1	----	----	5-May-15	----	6-May-15	----						
Issue Final Building Permit - BP #2	----	23-Jan-15	21-Aug-15	----	27-Aug-15	216						
Establish GMP	15-Sep-14	15-Sep-14	3-Mar-15	169	3-Mar-15	169						
CM/GC Mobilize to site	16-Mar-15	16-Mar-15	7-Apr-15	22	7-Apr-15	22						
Construction - Phase 1 - Theater/Gym	16-Mar-15	----	2-Jul-15	----	24-Jun-16	----						
Construction - Phase 2 - Main Building	----	----	16-Jun-16	----	16-Jun-17	----						
Construction - Phase 3 - Site	----	17-Mar-17	6-Jun-16	----	3-Nov-17	----						
Building Substantial Completion	17-Mar-17	17-Mar-17	16-Jun-17	91	16-Jun-17	91						
Owner Move In - Phase 1	21-Mar-17	----	29-Apr-16	-326	16-Jun-16	----						
Owner Move In - Phase 2	----	23-Aug-17	14-Apr-17	----	15-Jun-17	-69						
Construction Complete	----	----	31-Dec-17	----	31-Dec-17	----						

Activity has reached some or all completion dates

* Calendar Days

BP = Bid Package

Construction Phasing:

Phase 1 - New Gymnasium/Classroom Wing/Theater/Renovated Building for New Arts & Media Center

Phase 2 - Main Building Fully Renovated

Phase 3 - Sitework/ Ball Fields/Demolition of Cafeteria, Library & Removal of Temporary Facilities

Master Plan	3.2 months
Activity Durations	
SDs	6.3 months
DDs	6.6 months
CDs	4.8 months
Total Design	17.7 months
Construction	33.3 months

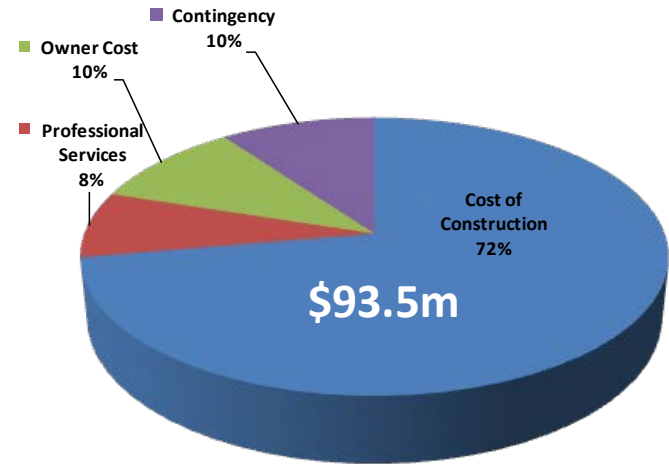


Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that includes stakeholder input. All campus functions are to be relocated to the Marshall Campus during construction

- Current Project Phase:** Pre Design
- Construction Start:** Summer of 2017
- Construction Duration:** 21.4 Months
- Scheduled Completion:** Summer of 2019

Budget Breakout



Comments

1. Project Director selection interviews have been conducted.
2. Project Director has been selected.

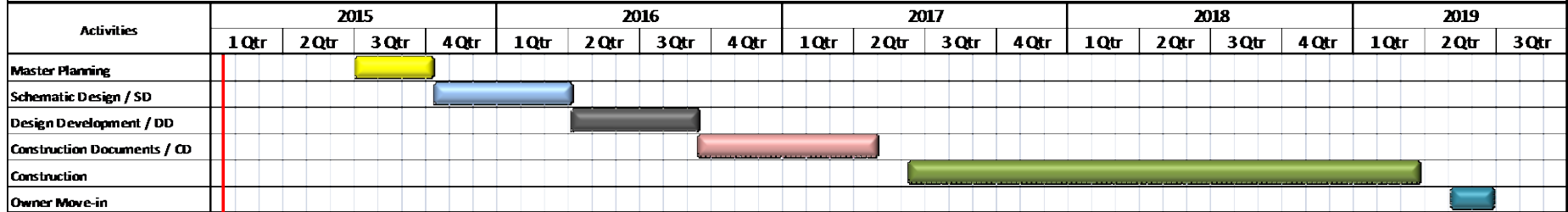
Photos





Schedule

Summary Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Projected Baseline		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from Baseline*	Finish	Finish Delta from Baseline*	Start	Start Delta from Baseline*	Start Delta from Update*	Finish	Finish Delta from Baseline*	Finish Delta from Update*
Prepare, Release Design Firm RFP	16-Mar-15	10-Apr-15	16-Mar-15	0	10-Apr-15	0						
Design Notice to Proceed	1-Jul-15	1-Jul-15	1-Jul-15	0	1-Jul-15	0						
Master Planning	1-Jul-15	9-Oct-15	1-Jul-15	0	9-Oct-15	0						
Request Proposals by CM/GC	6-Nov-15	14-Dec-15	6-Nov-15	0	14-Dec-15	0						
Master Plan Approved by PPS BOE	9-Oct-15	9-Oct-15	9-Oct-15	0	9-Oct-15	0						
Schematic Design / SD	10-Oct-15	4-Apr-16	10-Oct-15	0	4-Apr-16	0						
Land Use / Building Permit	7-Jan-16	19-Aug-16	7-Jan-16	0	19-Aug-16	0						
CM/GC Notice To Proceed (Precon)	4-Feb-16	4-Feb-16	4-Feb-16	0	4-Feb-16	0						
Design Development / DD	5-Apr-16	10-Sep-16	5-Apr-16	0	10-Sep-16	0						
Construction Documents / CD	11-Sep-16	1-May-17	11-Sep-16	0	1-May-17	0						
Sign GMP	18-Jul-16	18-Jul-16	18-Jul-16	0	18-Jul-16	0						
CM/GC Mobilize to site	15-Jun-17	6-Jul-17	15-Jun-17	0	6-Jul-17	0						
Substantial Completion	20-Mar-19	20-Mar-19	20-Mar-19	0	20-Mar-19	0						
Owner Move In	2-May-19	20-Jun-19	2-May-19	0	20-Jun-19	0						

Activity has reached some or all completion dates

* Calendar Days

January 2015

Grant	
Master Plan	3.3 months
Design Projections	
SDs	5.9 months
DDs	5.3 months
CDs	7.7 months
Total	18.9 months
Construction	21.4 months

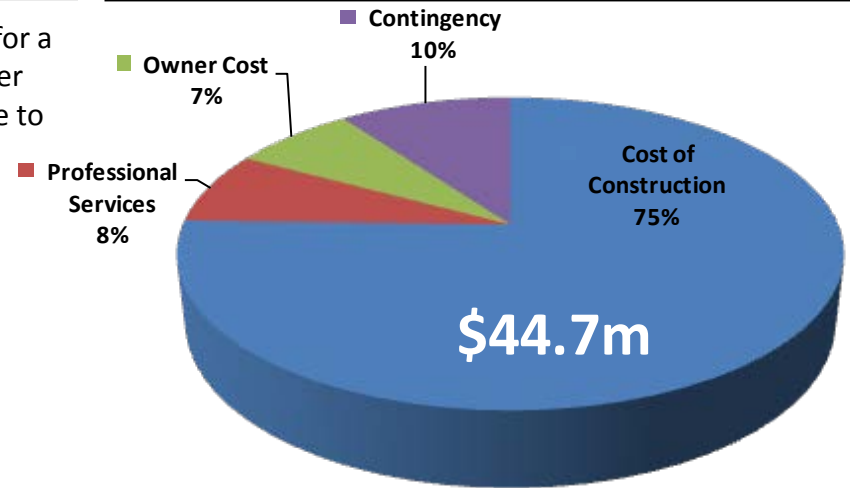


Project Description

Brief Project Description: In direct partnership with Concordia University for a full campus replacement, this project will be constructed based on a master planning process that includes stakeholder input. All campus functions are to be relocated during construction.

Current Project Phase: Design Development
Construction Start: 4th Quarter of 2015 (Demo)
Construction Duration: 19.0 Months
Scheduled Completion: Summer of 2017

Budget Breakout



Comments

1. Schematic Design has been completed.
2. The Disposition and Development Agreement is under final review.
3. Land Use materials have been submitted.
4. Cost review of 100% SD set of drawings is ongoing
5. Concordia University funds are now reflected in the budget for planning purposes

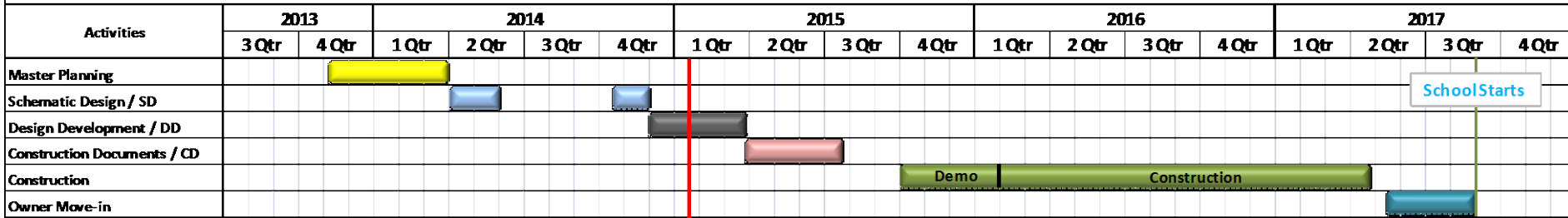
Photos





Schedule

Summary Schedule



SchoolStarts

Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Master Planning	4-Oct-13	5-Feb-14	4-Oct-13	0	5-Feb-14	0	9-Nov-13	36	36	31-Mar-14	54	54
Schematic Design / SD	4-Nov-14	6-Jan-15	1-May-14	-187	30-Nov-14	-37	24-Apr-14	-194	-7	17-Dec-14	-20	17
Land & Building Permits	6-Jan-15	25-Mar-16	27-May-14	-224	31-Dec-15	-85	27-May-14	-224	0			
Design Development / DD	5-Feb-15	11-Jun-15	1-Dec-14	-66	27-Mar-15	-76	18-Dec-14	-49	17			
Construction Documents / CD	11-Jun-15	2-Nov-15	30-Mar-15	-73	17-Jul-15	-108						
Request GC Proposals	9-Dec-15	9-Dec-15	31-Jul-15	-131	1-Aug-15	-130						
Review GC Proposals	9-Dec-15	12-Jan-16	3-Aug-15	-128	28-Aug-15	-137						
GC Notice To Proceed	29-Jan-16	29-Jan-16	1-Oct-15	-120	1-Oct-15	-120						
GC Mobilize to site	13-Jun-16	13-Jun-16	2-Oct-15	-255	16-Oct-15	-241						
Substantial Completion	25-Apr-17	25-Apr-17	25-Apr-17	0	25-Apr-17	0						
Owner Move In	8-Jun-17	10-Aug-17	15-May-17	-24	1-Sep-17	22						

Activity has reached some or all completion dates

* Calendar Days

Activity Durations	
SDs	3.9 months
DDs	3.3 months
CDs	3.6 months
Total Design	10.8 months
Construction	19.0 months



Project Description

Project Description: A multiple site project with multiple construction areas

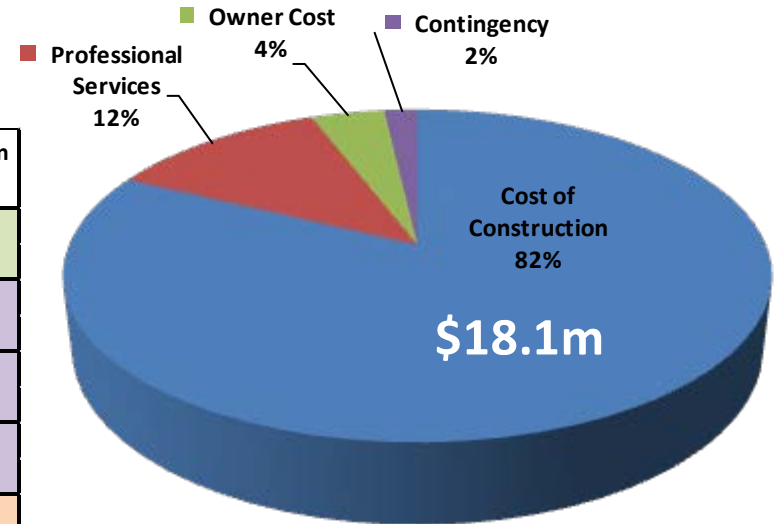
Current Project Phase: Close-Out & Construction

Scheduled Completion: August 2014 for Summer Work

Construction Duration: 63 Calendar Days for Summer Work

Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classroom Improvements	Construction Package
BLRB	Hosford (6-8)	X	X	X*	X	1
	James John (K-5)	X	X	X*		
FFA	Beach (K-8)		X	X*	X	2
	Woodlawn (PK-8)		X		X	
	Boise-Eliot/Humboldt (PK-8)	X	X		X	3
	Chief Joseph (PK-5)		X			
	King (PK-8)				X	4
	Vernon (PK-8)				X	
Oh Planning	Arleta (K-8)	X	X		X	5
	Creston (K-8)	X	X		X	
	Grout (K-5)		X			6
	Lane (6-8)		X		X	

Budget Breakout



X* = Includes Elevator

Comments

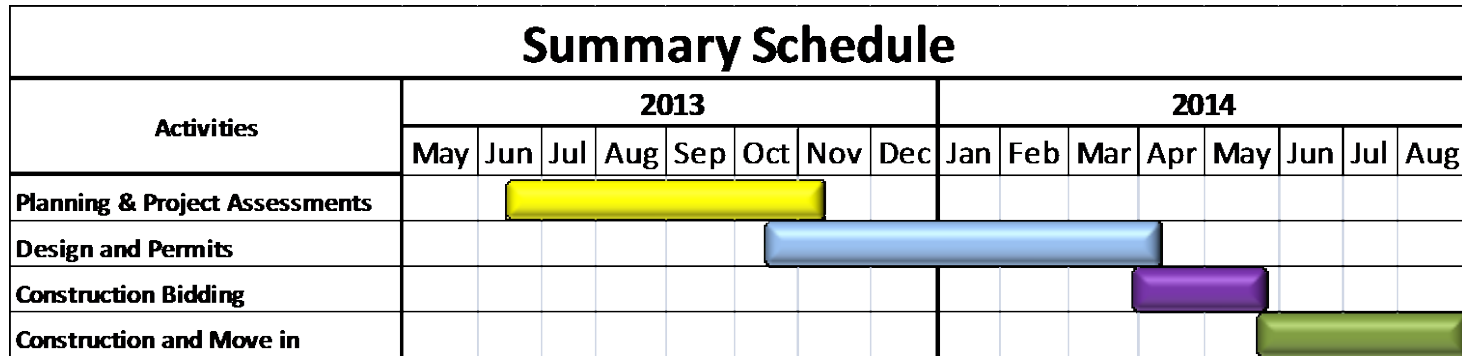
Photos

- The three non-elevator construction contracts are in close-out
- James John and Hosford elevators to be substantially complete in February
- Beach elevator to be substantially complete in July





Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Release Design Firm RFP	12-Jun-13	12-Jun-13	12-Jun-13	0	12-Jun-13	0	12-Jun-13	0	0	12-Jun-13	0	0
Design Notice to Proceed	15-Aug-13	15-Aug-13	19-Aug-13	4	26-Sep-13	42	19-Aug-13	4	0	15-Sep-13	31	-11
Project Assessment	16-Aug-13	16-Sep-13	20-Aug-13	4	7-Nov-13	52	20-Aug-13	4	0	7-Nov-13	52	0
Schematic Design / SD	17-Sep-13	23-Oct-13	8-Nov-13	52	12-Dec-13	50	12-Oct-13	25	-27	12-Dec-13	50	0
Design Development / DD	24-Oct-13	9-Dec-13	13-Dec-13	50	30-Jan-14	52	20-Nov-13	27	-23	7-Feb-14	60	8
Construction Documents / CD	10-Dec-13	24-Feb-14	5-Jan-14	26	10-Apr-14	45	5-Jan-14	26	0	12-Apr-14	47	2
Request GC Proposals	3-Mar-14	3-Mar-14	10-Apr-14	38	20-May-14	78	27-Mar-14	24	-14	21-May-14	79	1
Review GC Proposals	20-Mar-14	10-Apr-14	18-Apr-14	29	23-May-14	43	8-May-14	49	20	23-May-14	43	0
GC Notice To Proceed	1-May-14	1-May-14	19-May-14	18	30-May-14	29	4-Jun-14	34	16	20-Jun-14	50	21
Substantial Completion	25-Aug-14	25-Aug-14	22-Aug-14	-3	22-Aug-14	-3	29-Aug-14	4	7	29-Aug-14	4	7
Elevator Substantial Completion	21-Aug-15	21-Aug-15	31-Jul-15	-21	31-Jul-15	-21						

Activity has reached some or all completion dates

* Calendar Days



Project Description

Project Description: A multiple site project with multiple construction areas

Current Project Phase: Construction Documents

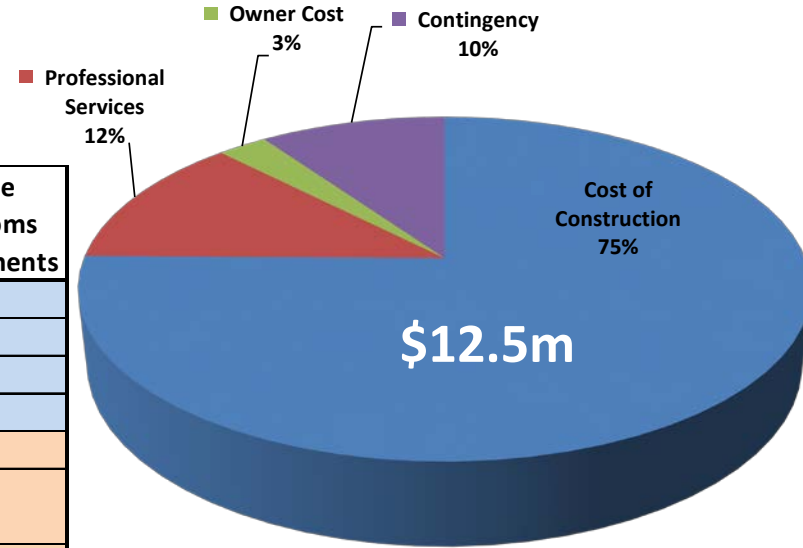
Scheduled Completion: August 2015

Construction Duration: 65 Calendar Days for Summer Work

School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classrooms Improvements
Ainsworth (K-5)	X		X*	
Hayhurst (K-5)	X			X
Stephenson (K-5)	X			
Woodlawn (PK-8)			X*	
Buckman (K-5)	X		X	
Creative Science / Clark (K-8)	X			X
Llewellyn (K-5)		X		
Sabin (PK-8)	X		X	X

X* = Includes Elevator

Budget Breakout



Comments

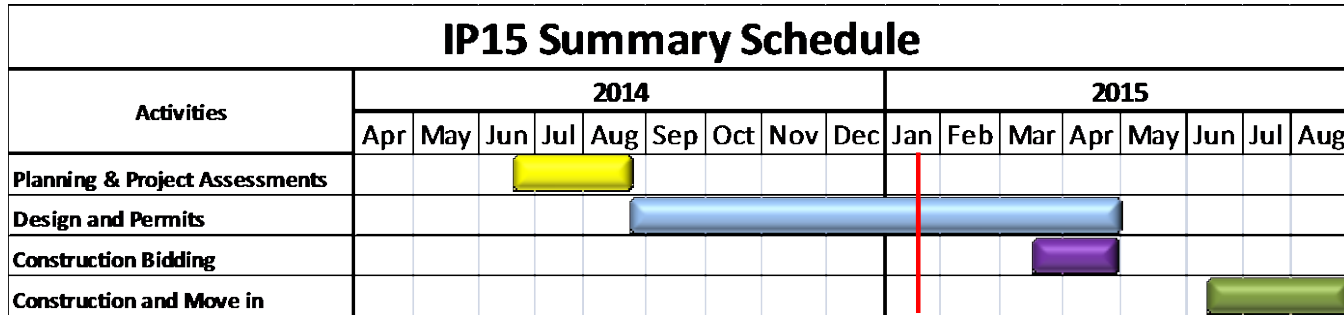
1. Design proceeding in time for NTP one month before school is out for the summer.
2. Moving Services for all school has been contracted out to Rose City
3. Hazmat design is now at 100% DDs
4. A Special Testing & Inspection firm will be selected in February

Photos





Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Release Design Firm RFP	10-Mar-14	15-Apr-14	10-Mar-14	0	15-Apr-14	0	10-Mar-14	0	0	15-Apr-14	0	0
Design Notice to Proceed	30-May-14	30-May-14	2-Jun-14	3	2-Jun-14	3	24-Jun-14	25	22	24-Jun-14	25	22
Project Assessment	2-Jun-14	18-Jul-14	2-Jun-14	0	21-Aug-14	34	24-Jun-14	22	22	17-Aug-14	30	-4
Schematic Design / SD	20-Jul-14	12-Sep-14	22-Aug-14	33	17-Oct-14	35	18-Aug-14	29	-4	7-Oct-14	25	-10
Design Development / DD	13-Sep-14	11-Nov-14	18-Oct-14	35	18-Dec-14	37	7-Oct-14	24	-11	18-Dec-14	37	0
Construction Documents / CD	12-Nov-14	4-Feb-15	19-Dec-14	37	18-Mar-15	42						
Permit submittal and review	5-Feb-15	25-Feb-15	5-Feb-15	0	30-Apr-15	64						
Request GC Proposals	2-Mar-15	22-Mar-15	24-Mar-15	22	16-Apr-15	25						
Review GC Proposals	23-Mar-15	30-Mar-15	17-Apr-15	25	21-Apr-15	22						
GC Notice To Proceed	31-Mar-15	31-Mar-15	28-Apr-15	28	28-Apr-15	28						
Substantial Completion	23-Aug-15	23-Aug-15	21-Aug-15	-2	21-Aug-15	-2						
Elevator Substantial Completion	30-Apr-16	30-Apr-16	19-Aug-16	111	19-Aug-16	111						

Activity has reached some or all completion dates

* Calendar Days



Project Description

Project Description: Science Classroom and ADA Upgrades to 18 Schools

Current Project Phase: Construction Documents

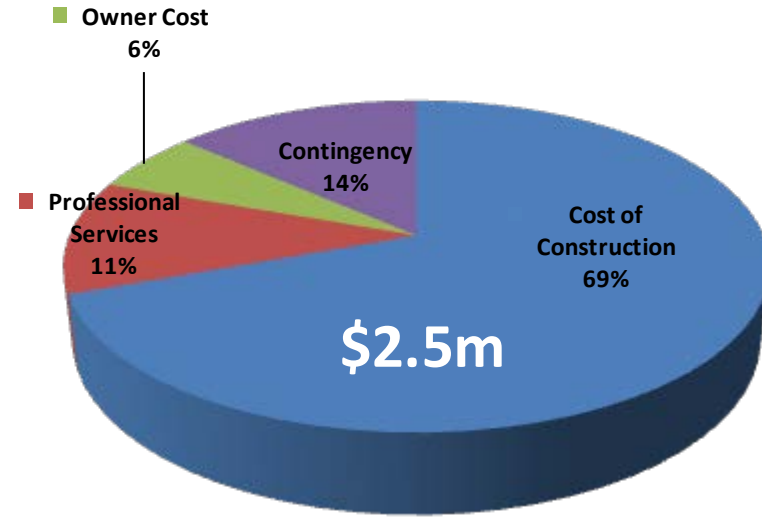
Scheduled Completion: August 2015

Construction Duration: 65 Calendar Days for Summer Work

School	ADA	Science Classrooms
Astor		X
Bridger		X
da Vinci		X
George		X
Gray		X
Harrison Park	X	X
Holladay Center	X	
Irvington		X
Lee		X

School	ADA	Science Classrooms
Lent	X	X
Markham	X	
Meek	X	
Mt. Tabor		X
Peninsula	X	X
Richmond	X	
Roseway Heights		X
Skyline		X
West Sylvan	X	X

Budget Breakout



Comments

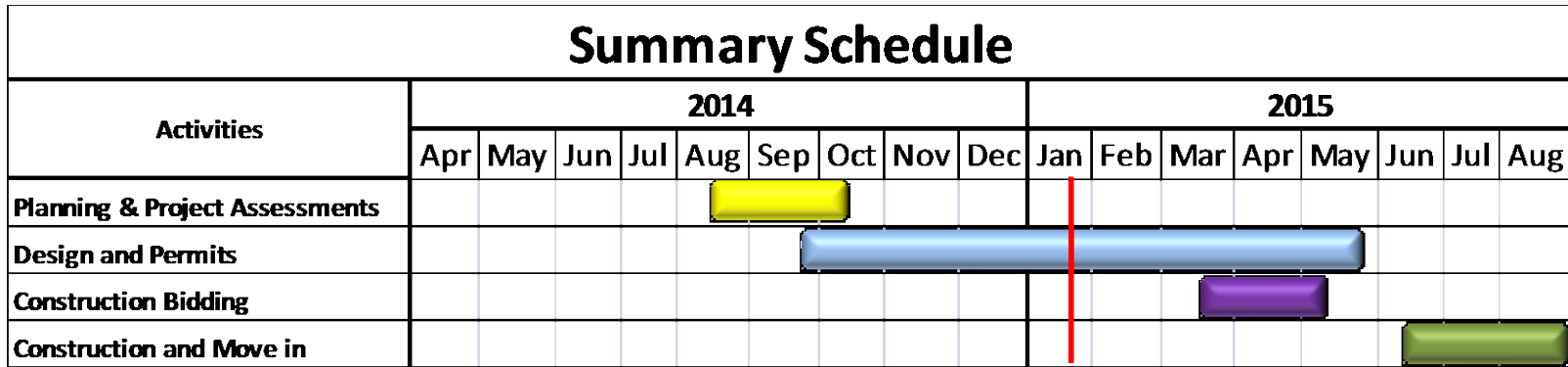
1. PPS design review of the DD's are complete
2. Also working HAZMAT surveys and design
3. Scheduled to start and end with IP15

Photos





Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Design Notice to Proceed	25-Jul-14	25-Jul-14	25-Jul-14	0	25-Jul-14	0	12-Aug-14	18	18	12-Aug-14	18	18
Project Assessment	25-Jul-14	25-Aug-14	25-Jul-14	0	25-Aug-14	0	13-Aug-14	19	19	25-Sep-14	31	31
Schematic Design / SD	26-Aug-14	26-Sep-14	26-Aug-14	0	26-Sep-14	0	26-Sep-14	31	31	12-Nov-14	47	47
Design Development / DD	27-Sep-14	25-Nov-14	27-Sep-14	0	28-Nov-14	3	13-Nov-14	47	47	19-Dec-14	24	21
Construction Documents / CD	26-Nov-14	24-Mar-15	29-Nov-14	3	13-Feb-15	-39	20-Dec-14	24	21			
Permit submittal and review	25-Mar-15	25-May-15	2-Feb-15	-51	26-May-15	1						
Request GC Proposals	20-Apr-15	20-Apr-15	9-Mar-15	-42	7-Apr-15	-13						
Review GC Proposals	21-May-15	14-Jun-15	8-Apr-15	-43	9-Apr-15	-66						
GC Notice To Proceed	15-Jun-15	15-Jun-15	8-May-15	-38	8-May-15	-38						
Substantial Completion	18-Aug-15	18-Aug-15	10-Aug-15	-8	10-Aug-15	-8						

Activity has reached some or all completion dates

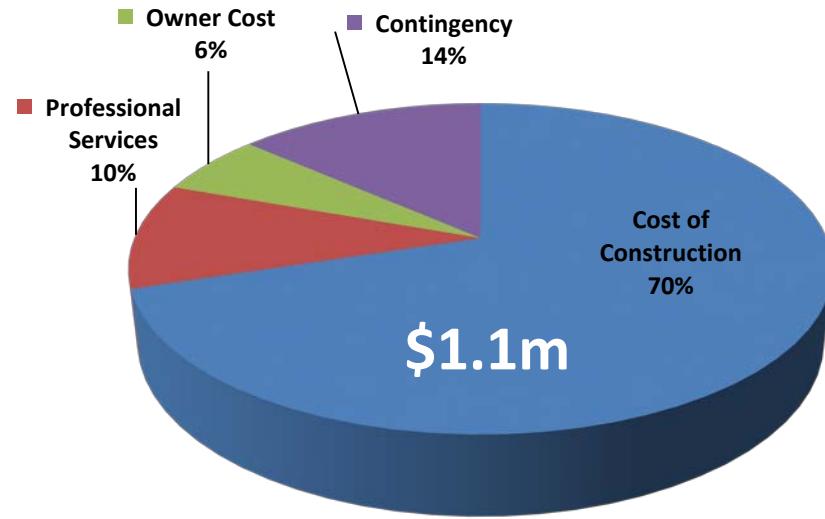
* Calendar Days



Project Description

Project Description: Improvements to the Maplewood K-5 Roof
Current Project Phase: Design
Scheduled Completion: August 2015
Construction Duration: 65 Calendar Days for Summer Work

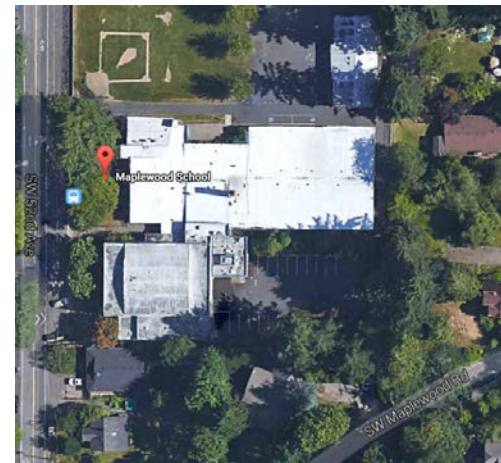
Budget Breakout



Comments

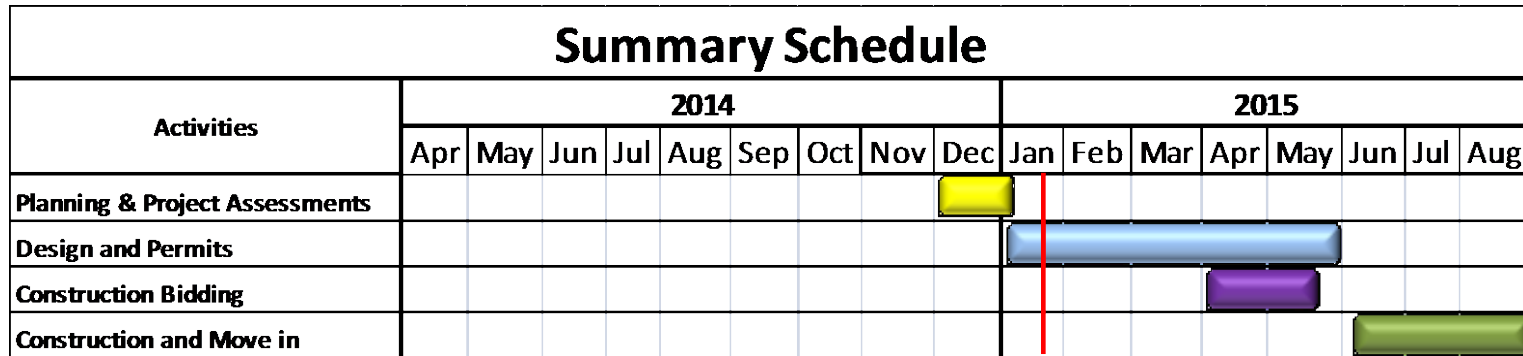
1. Oh Planning and Design is contracted for the design
2. PPS design review of the DD's are complete
3. Also working HAZMAT surveys and design
4. Scheduled to start and end with IP15

Photos





Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Design Notice to Proceed	7-Jan-15	7-Jan-15	7-Jan-15	0	7-Jan-15	0	7-Jan-15	0	0	7-Jan-15	0	0
Schematic Design / SD	8-Jan-15	24-Dec-14	8-Jan-15	0	24-Dec-14	0	8-Jan-15	0	0	24-Dec-14	0	0
Design Development / DD	2-Jan-15	23-Feb-15	2-Jan-15	0	23-Feb-15	0	2-Jan-15	0	0			
Construction Documents / CD	24-Feb-15	2-Apr-15	24-Feb-15	0	2-Apr-15	0						
Permit submittal and review	3-Apr-15	30-May-15	3-Apr-15	0	30-May-15	0						
Request GC Proposals	8-Apr-15	14-May-15	8-Apr-15	0	14-May-15	0						
Review GC Proposals	15-May-15	16-May-15	15-May-15	0	16-May-15	0						
GC Notice To Proceed	6-Jun-15	6-Jun-15	6-Jun-15	0	6-Jun-15	0						
Substantial Completion	21-Aug-15	12-Aug-15	21-Aug-15	0	12-Aug-15	0						

Activity has reached some or all completion dates

* Calendar Days



#	Recommendation	Response	Status	Topic	Dept
1	Update the Program Management Plan	Concur with Comment	Complete	Program Management	OSM
2	Evaluate the current project scheduling process	Concur	Complete	Program Management	OSM
3	Annual work plan for Heery	Nonconcur	Complete	Program Management	OSM
4	Improve the Balanced Scorecard	Concur/Nonconcur	Complete	Program Management	OSM
5	Better match the AG's Model Public Contracts Rules	Concur with Comment	Working	Purchasing & Contracting	P&C
6	Consider adopting the Attorney General's Model Contracting Rules	Concur	Complete	Purchasing & Contracting	P&C
7	Consider increasing the change order authority	Concur with Comment	Complete	Purchasing & Contracting	OSM/P&C
8	ITB language and unit prices	Concur	Complete	Purchasing & Contracting	P&C
9	Lowest responsible bid will be based upon Base Bid and Alternatives	Concur	Complete	Purchasing & Contracting	P&C
10	Specify a maximum allowable profit & overhead for Change Order pricing	Concur with Comment	Complete	Purchasing & Contracting	P&C
11	Revise RFP ranking methodology	Concur with Comment	Complete	Purchasing & Contracting	P&C
12	RFP scoring guidelines for specific categories	Concur	Complete	Purchasing & Contracting	P&C
13	Consider increasing the share of deductible per Builders Risk occurrence	Concur with Comment	Complete	Purchasing & Contracting	P&C
14	CM/GC services RFP revisions	Concur	Complete	Purchasing & Contracting	P&C
15	More proscriptive guidelines for the CM/GC to procure subcontracts	Concur	Working	Purchasing & Contracting	Risk/OSM
16	Clarify GMP cost refinements	Concur	Complete	Purchasing & Contracting	OSM
17	Clarify District intent for P&OH to be allowed to the CM/GC for changes	Concur with Comment	Working	Purchasing & Contracting	OSM/P&C
18	Improve the efficiency of the master planning and design efforts	Concur	Working	Planning & Design	OSM
19	Complete PPS Design Standards and Guidance	Concur	Complete	Planning & Design	OSM
20	Project plans and SOPs be developed and implemented by the end of calendar year 2014	Concur	Complete	Project/Construction Management	OSM
21	e-Builder filing and indexing	Concur	Complete	Project/Construction Management	OSM
22	Streamlined RFI steps	Concur with Comment	Complete	Project/Construction Management	OSM
23	Validate PCO process before IP 2014 change order work proceeds	Concur with Comment	Complete	Project/Construction Management	OSM
24	Responsibility by Participant Matrix	Concur	Complete	Project/Construction Management	OSM
25	PeopleSoft & e-Builder compatibility	Concur	Complete	Cost & Budget Management	OSM
26	Update and revise the bond communication plan	Concur	Complete	Public Engagement & Communications	CIPA/OSM
27	Improve public engagement	Concur with Comment	Complete	Public Engagement & Communications	CIPA/OSM

This Report 85% Complete – Last Report 67% Complete



BAC Discussion

Next Board Presentation

Tuesday, February 10

Next BAC Meeting

Wednesday, April 15

Place: TBD